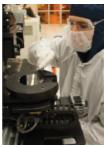


MISSOURI







MISSOURI ENTERPRISE

Missouri Enterprise was founded in 1983 and our mission is simply "To Help Missouri Manufacturers, like you, Succeed". To do that, we provide a broad range of hands-on business, technical and manufacturing optimization services, delivered by an experienced, "been there, done that," staff and a comprehensive network of public and private partners. We help Missouri manufacturers build cultures to support strategic growth and sustain continuous improvement.

There are several characteristics that distinguish Missouri Enterprise. Most importantly, for Missouri Enterprise clients is the "Hands-On" implementation assistance that is integral to our service delivery. We don't just hold a training class or perform an assessment, provide you with a report or a list of recommendations and then move to other companies. When we help manufacturing businesses, like yours, we become an extension of your staff and we are with you every step of your journey to excellence. Missouri Enterprise specialists have an average of nearly 30 years manufacturing experience and are strategically positioned across the state. Missouri Enterprise...your partner in manufacturing.

Like the guidance we provide to our manufacturing clients, we also place a high value on instilling a culture of continuous improvement within our own organization. Since 2009, we have been registered as an ISO9001 company and maintained the integrity of our business management system to assure we drive value to our manufacturing clients.

ECONOMIC IMPACT

MEP Center impacts are based on clients surveyed in FY2020



\$118.5 Million
Total Increased/Retained Sales



3,203

Total Increased/Retained Jobs



\$44.5 Million
New Client Investments



\$32.9 Million

Cost Savings

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The MEP National Network™ is a unique public-private partnership that delivers comprehensive, proven solutions to U.S. manufacturers, fueling growth and advancing U.S. manufacturing.



MISSOURI SUCCESS STORY

EM"BARK"ING ON A NEW PRODUCT JOURNEY

ABOUT OZARK SHAVINGS COMPANY LLC (LICKING). Ozark Shavings Company was founded in 2009 as a fourth installment component to a family of companies in land management and Missouri wood-based product manufacturing. Deeply rooted in forest ownership and manufacturing, Ozarks Shavings is based in Licking, Missouri, where it produces wood shavings for pet and animal bedding.

THE CHALLENGE. An enormous amount of wood waste material is left behind from manufacturing processes. Rather than taking the waste to a landfill or allowing it to sit dormant on the property which could become a fire hazard, CEO Rob Rogers wanted to find a way to put the waste to work. Rogers turned to Missouri Enterprise, a representative of the MEP National Network, to help Ozark Shavings embark on the new product journey.

MEP CENTER'S ROLE. Turning to Missouri Enterprise for assistance with market research, a feasibility study, a competitive analysis, and materials sourcing, Ozark Shavings began to move forward with four solid value-added wood waste products: bark material, shavings material, compost materials, and mulch. With the goal of selling to smaller home centers and landscaping retail operations for both home and commercial beautification and decoration, Ozark needed special equipment to further break down the waste.

Jimmy Story, Business Program Manager for Missouri Enterprise, helped Ozark Shavings apply for an Environmental Improvement and Energy Resources Authority (EIERA) grant which provides loans and sub-grants to help companies add value to a waste product. Awaiting the grant approval, Jimmy worked to connect the company with other businesses in the saw and wood industry to sustain sources for the wood waste.

Within a few months, the grant application was approved. Ozarks Shavings began to lease equipment, hire new employees, develop new manufacturing processes, and cultivate new clients. By the spring of 2020, the company went to market with the new product lines.

"The new development through these grants have furthered our commitment for a no waste policy to help protect the environment thus making our world a better place. This project has increased our company's bottom line by taking what was a waste item, that had to be disposed of for a fee, and turning it into a new product with a positive revenue stream," said Rogers. "This project has allowed Ozark Shavings Company to become more of an asset to our community in our ability to hire more people and create a stronger economy. We have also continued to hire throughout the Covid-19 crisis. I would like to thank the State of Missouri and the Missouri Enterprise team for their assistance in the creation of new ways to build communities."

"The Missouri Enterprise Team Members have been an incredible resource for Ozark Shavings. The team not only created a clear plan for funding our value-added project but provided all the necessary tools to achieve the goals set forth. Their hard work and dedication to the process was invaluable. We look forward to a continued partnership with Missouri Enterprise to execute our common goal of growing and shaping Missouri Business for the future."

-Rob Rogers, CEO

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RESULTS



17 created or retained jobs



\$2,500,000 in increased or retained sales



\$500,000 in cost savings



\$650,000 in new investment



